

THE TUGBOAT DENI: A KEY ASSET IN OUR FLEET

Currently in drydock in St. Thomas, the DENI is a true symbol of strength and performance in our fleet. p. 02

ANCHORED IN EXCELLENCE: ALEJANDRO "ALAN" SANTIAGO

Alejandro "Alan" Santiago, Purchasing & Logistics Director, a steady leader whose dedication and teamwork keep BMG sailing smoothly. His collaborative spirit makes him an indispensable part of the team, driving excellence in every challenge we face.p. 03-04

BMG LAUNCHES ITS NEW WEBSITE

Ready to come aboard? Visit www.bmg-pr.com and sail with us on this exciting new digital journey. Because navigating with purpose... also means navigating in style. p. 07

MY DAD, MY CAPTAIN... MY HERO

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This Father's Day, we celebrate the men who lead with courage at sea and with heart at home

Whether steering tugboats through challenging waters, coordinating operations at the terminal, or keeping everything running smoothly from the office, BMG dads show us what true leadership looks like—calm, strong, and always present. At work, they move vessels. At home, they move lives.

 *Happy Father's Day* 
to all the amazing DADS of BMG



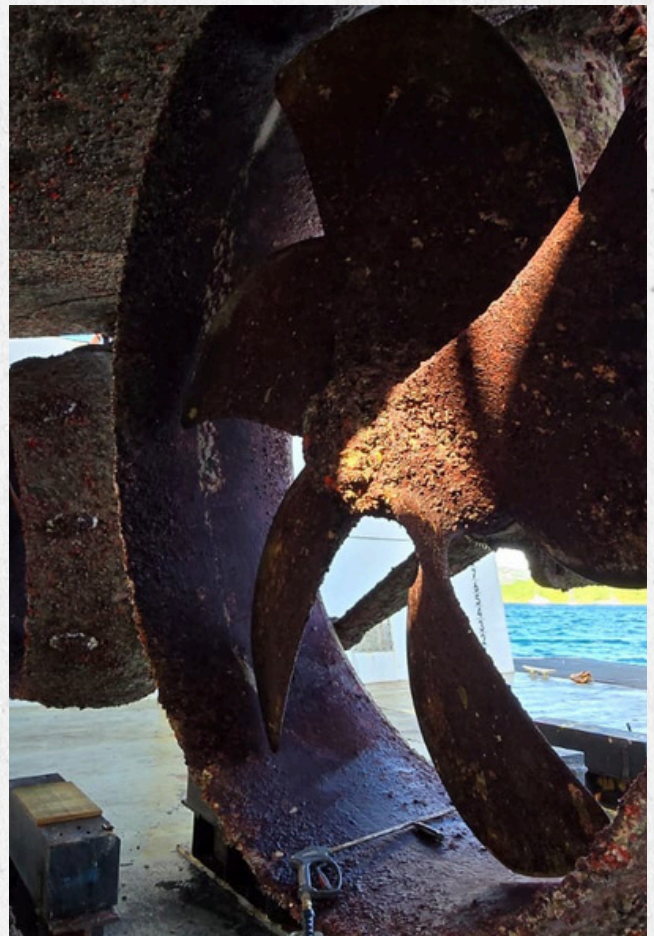
THE TUGBOAT DENI: *Strength, Performance, and Commitment*

This month, we proudly highlight one of the most valuable assets in our fleet: the tugboat DENI, currently undergoing its first scheduled dry dock at a facility in St. Thomas.

Built in 2018 and designed for both harbor and offshore operations, the DENI is a powerful and highly specialized ASD (Azimuth Stern Drive) tractor tug. With proven performance and robust capabilities, it has been a cornerstone of our operations and a trusted asset for demanding maritime tasks.

Currently on time charter to Ocean Point Terminals in St. Croix—formerly the Hovensa Refinery—the DENI supports critical port operations and facilitates the efficient movement of vessels within the terminal.

This first dry dock marks a key milestone in the vessel's service timeline. We anticipate a swift and streamlined turnaround, with Bureau Veritas (BV) class inspectors already scheduled to attend, ensuring every aspect of the process meets the highest safety and quality standards.



Specifications of the DENI:

Power: 5100 HP

Bollard Pull: 62 tons

Type: ASD (Azimuth Stern Drive)

Year Built: 2018

Location of Build: Vietnam

Flag: SVG (Saint Vincent and the Grenadines)

Class: Bureau Veritas

At BMG, maintaining the operational integrity of our fleet is a top priority. The DENI exemplifies our ongoing commitment to excellence, safety, and reliability in every nautical mile.




 The logo for "Anchored in Excellence" features a stylized anchor inside a circular frame, with a blue wave-like element extending from the bottom left.

ANCHORED IN EXCELLENCE

ALEJANDRO "ALAN" SANTIAGO, *Purchasing & Logistics Director*

In this special edition of *Anchored in Excellence* dedicated to celebrating fathers, we proudly recognize Alejandro "Alan" Santiago, *Purchasing & Logistics Director*, not only for his outstanding work as a professional and colleague but also for the dedication and care he embodies as a father. His strategic mindset, ability to manage multiple demands with precision, and calm leadership have been essential in ensuring the continuity and efficiency of our operations. Beyond his professional excellence, Alan's approachable nature, collaborative spirit, and constant willingness to support others make him a true pillar within the BMG team and an inspiring example of balance between work and family life.



Pictured from left to right: Alan Santiago, his wife Katherine Velázquez, and Fabián André Santiago, 20 years old. The youngest member of the family, Alejandro Ignacio Santiago—just 9 months old—is not pictured, but is surely a source of great joy.

-Alan, can you tell us a little about your background and how you came to join BMG?

Sure! My professional journey began in 2012 at Fiebruz Motorsports, which really sparked my interest in logistics and operations. That experience gave me a solid foundation in how to manage moving parts in a fast-paced environment. In 2020, I joined Advanced Marine Solutions, where I was able to deepen my skills in maritime operations and supply chain coordination. Then, in 2024, I had the opportunity to come onboard with Borinken Marine Group, LLC. Joining what I like to call the "mother ship" felt like a natural progression — it brought everything full circle. I knew I could bring my experience to a bigger stage, and BMG has definitely been the right place for that.

-What does a typical day look like in your role as Purchasing & Logistics Director?

Every day is different, but the pace is always intense. My mornings usually start early, jumping right into emails and messages that come in overnight — often from suppliers, partners, or our internal team. From there, it's nonstop coordination: phone calls, vendor negotiations, reviewing purchase orders, handling urgent logistics issues, and ensuring everything is aligned across departments. It's not just about buying supplies — it's about making sure the entire supply chain flows smoothly so operations

aren't disrupted. I'm constantly troubleshooting, adjusting plans, and making decisions on the fly. It keeps me alert and engaged— and honestly, that's what I enjoy most about it.

-What's one challenge you frequently face in your operations—and how do you handle it?

One of the biggest challenges we face is staying ahead in an operation where things change by the second. In logistics, timing is everything — and that's especially true in our industry. We try to plan ahead as much as possible, but even the best-laid plans can shift instantly due to weather, port delays, supplier issues, or changes in cargo needs. The key is flexibility and fast communication. I rely heavily on real-time updates, solid vendor relationships, and a lot of teamwork. Having a clear chain of command and mutual trust within the team helps us adapt quickly without losing momentum.

-What accomplishment at BMG are you most proud of so far?

Honestly, what I'm most proud of is building strong relationships across the entire team. In a company like BMG, where so many departments are interconnected, being able to get along with everyone and work together smoothly makes a huge difference. That kind of teamwork doesn't just happen — it takes effort, respect, and consistency. I'm proud to say that we've built strong relationships across the team.

-How do you balance efficiency with the need to maintain safe and reliable processes in your area of work?

It really comes down to communication. We're constantly moving fast, but we can't cut corners — safety and reliability are non-negotiable. So, I make sure to always keep an open line with the team. Whether it's through daily check-ins, group chats, or quick calls, we stay connected so we can act fast without losing focus on doing things right. That coordination is key to keeping both speed and safety in balance.

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ANCHORED IN EXCELLENCE

ALEJANDRO "ALAN" SANTIAGO

Purchasing & Logistic Director

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-What do you enjoy most about working at BMG?

What I enjoy most is being part of the company's growth and seeing the results of our hard work every day. It's incredibly rewarding to know that the efforts I put in directly contribute to BMG's success. I take pride in helping improve processes, overcoming challenges, and watching the team achieve goals together.

-What qualities do you think are essential for success in the maritime industry, particularly in logistics and procurement?

In this challenging industry, I believe being honest, reliable, and organized are essential. Honesty builds trust with colleagues and suppliers, reliability ensures operations run smoothly, and organization helps manage the many moving parts involved. You also need to be adaptable because things can change quickly, so being able to stay calm and focused under pressure is key.

-What's one lesson you've learned on the job that's stuck with you?

The biggest lesson I've learned is that it's all about the team and respect. No matter how skilled or experienced you are, success depends on working well with others and valuing their contributions. When there's mutual respect, communication flows better, problems get solved faster, and everyone feels motivated to give their best. That lesson has shaped how I approach my work every day.

-How would you describe your leadership style, and how do you think your team sees it?

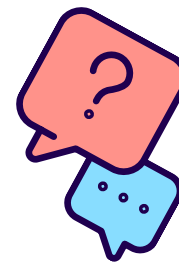
I like to lead with organization and efficiency — I believe that when processes are clear and well-structured, it makes everyone's day a lot smoother. My goal is to create a work environment where the team feels less stress and more enjoyment in what they do. I also focus on keeping the energy positive; I think a good attitude is contagious and helps everyone stay motivated and productive. I'd like to think the team sees me as someone approachable, supportive, and consistent.

-Outside of work, what are some of your favorite ways to relax or recharge — especially as a father?

Spending time with my family and close friends is what recharges me the most. Whether it's a simple gathering or just being home with them, it helps me reset. I also enjoy watching educational and motivational videos — they keep me inspired and always learning. I try to stay informed on world politics and the economy, since it connects with both my professional and personal interests. And of course, I'm passionate about car racing — it's something that's always been part of me.

Thank you, Alan, for your commitment, flawless execution, and for showing us every day that excellence is achieved not only through results but also through attitude and service. We are proud to have you on board for this journey.

Don't miss next month's edition as we continue to honor the people who anchor our success.



PING-PONG INTERVIEW

Discover more about Alan Santiago

-Favorite color
Red

-Favorite food
Steaks

-A movie you love
The Pink Panther 1-2 (Steve Martin)

-Best thing in life
Family & Freedom

-Worst thing in life
Bad energy people

-Hobby or something you love doing
All car racing related

-A destination in your bucket list
Japan

-A song that always lift your mood
Sweet Home Alabama

-Something you can't live without
My Family

-Your dream vacation
A week with my family fully disconnected

-Your dream car
Pagani Huayra

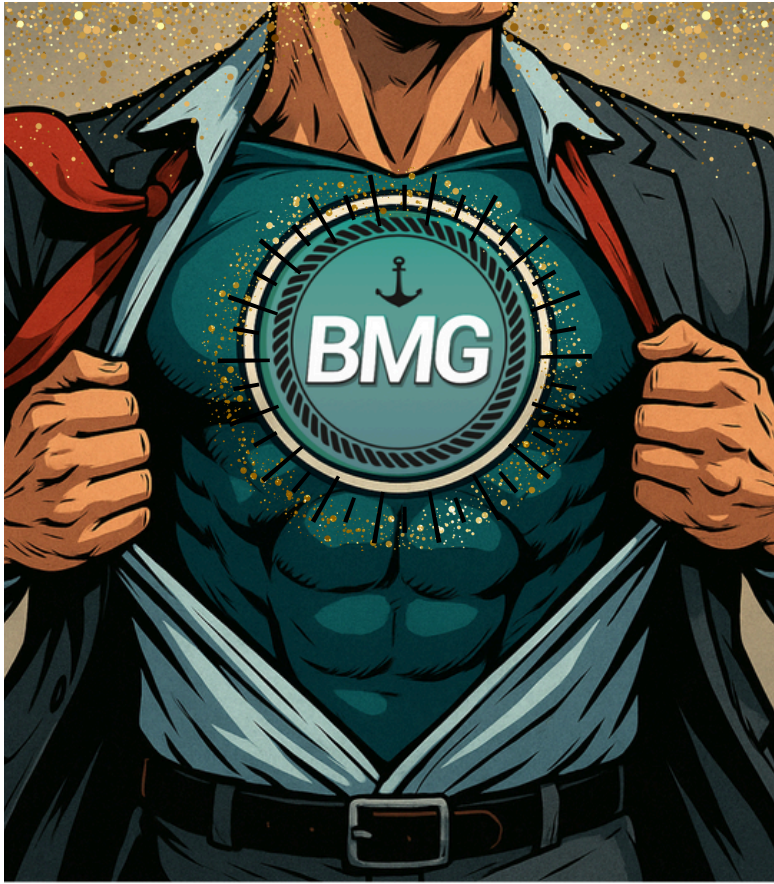
-Favorite book
Rich Dad, Poor Dad

-Your biggest wish
Achieve all my goals as I get older

-Your greatest strength
To know happiness is built every second, every day

-A weakness you're working on
My relationship with GOD

MY DAD, MY CAPTAIN...MY HERO




At sea or at home—our dads are always at the helm

Out at sea, a captain leads with strength, makes tough calls under pressure, and ensures the safety of the crew. At BMG, many of our own navigate that same course—whether on a tugboat, barge, or in the terminal—before heading home to take the helm once again, this time at the head of the table.

This Father's Day, we celebrate the men who master both charts and chores. The ones who go from managing cargo operations to managing bedtime negotiations with toddlers, volleyball games with teens, and the occasional "Dad, can I borrow the car?"

Because being a captain doesn't stop when you clock out. It continues in the example you set, in the values you pass on, and in the love and strength you give your families every single day. You show us that real leadership isn't about giving orders—it's about being present, steady, and dependable in every port of life.

And today, more than ever, feel as pumped as a freshly fueled engine—because you've earned every bit of it.


 Thank you
 for being captains
 for being captains
 at sea and at home.
 Your dedication moves more
 than ships—
 it moves people


 HAPPY
 Father's
 DAY

CAPTAIN DANNY BORDER

The Heart of a Captain, the Soul of a Father

-With special thanks to Captain Raúl Iglesias for sharing this story

At BMG, each of our captains carries a story worth telling—but some stories transcend. They inspire, they endure, and they remind us of the character and resolve that define true leaders of the sea.

In this special *Father's Day Edition*, we honor a man whose journey fills us with pride: **Captain Danny Borden**.

From the very beginning of BMG, **Captain Borden** has been an essential part of our maritime family. His unwavering commitment, courage, and humility make him not only an outstanding professional, but a remarkable human being—and a dedicated father.

One of his most extraordinary feats reads like something out of a high-seas adventure novel.



Captain Borden was at the helm of the SENTRY and the barge Caribbean Pride on a historic journey from Batam, Indonesia, all the way to the Caribbean. At that time, due to the constant threat of Somali Pirates, the safe passage through the Suez Canal was off limits—the vessels were denied insurance coverage for that route.



As a result, they had to take the much longer and far more perilous course around the Cape of Good Hope, at the southern tip of Africa, right in the heart of winter.

After leaving Madagascar, the SENTRY paused in Port Elizabeth, South Africa, waiting for better weather. The winter seas around the Cape were relentless—fierce storms, towering waves, and bone-chilling cold made the voyage extremely challenging.

The SENTRY stopped to take on bunkers and supplies in both Madagascar and Brazil before continuing to Guyana, where they loaded the first shipment of silica sand bound for St. Croix, U.S. Virgin Islands.

During the crossing from Port Elizabeth to Brazil, disaster struck. In the middle of nowhere in the freezing waters of the South Atlantic, Captain Borden faced an extraordinary challenge over the course of three consecutive days. The tugboat's propellers became entangled in an abandoned fishing net. Without a wetsuit and armed only with basic scuba gear and a knife, Captain Borden bravely dove beneath the vessel, timing his dives to the sunniest hours around noon. He endured the biting cold, exhaustion, and risk until he successfully freed the propellers.

Thanks to his courage and determination, the crew completed the nearly 12,000-nautical-mile journey in just under three months—without further incidents or accidents. This voyage embodies the very essence of what it means to be a captain: bravery, resilience, and unwavering commitment.

But beyond being an exceptional captain, Danny Borden is a humble man of strong character and an exemplary father. His strength at sea is matched by the patience and love he shows his family.

Stories like these remind us that true captains don't just navigate oceans—they lead with heart, face the impossible, and return home with their heads held high.

Captain Danny Borden is, without a doubt, a role model. His story is a living testament to what it means to be both a Captain and a Father: steadfast, selfless, committed, and full of love. We are deeply honored to count him as a cornerstone of our organization.

Thank you, Captain Borden, for inspiring and leading us all


DRYDOCKED, REFRESHED, AND RELAUNCHED

Charting a new route—anchored in tradition, built for the future

We sent our previous site to dry dock — scraped off the rust, polished the compass, and adjusted the sails.

Today, we proudly launch a new digital portal that embodies our maritime spirit, now with a fresh, elegant, and agile design — like a tugboat freshly launched from the shipyard.

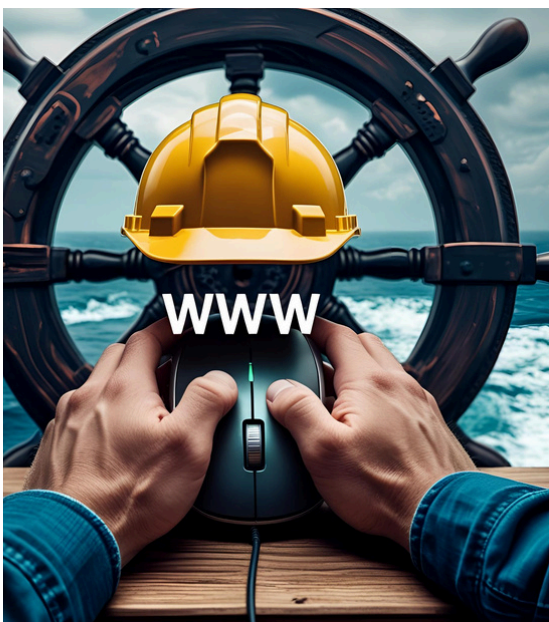
Every section, image, and detail has been fine-tuned like a radar on watch: to guide you, inform you, and make you feel part of the experience.

 *Ready to come aboard?*

Visit

www.bmg-pr.com

and sail with us on this exciting new digital journey



*Because navigating with **purpose**... also means navigating in **style***

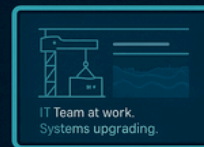
The old site was heading straight into rough waters...



Now launching a new and modern interface...



DIGITAL SHIPYARD



We've set sail with a bold new image!



IT Team at work. Systems upgrading. www.borinkenmarinegroup.com

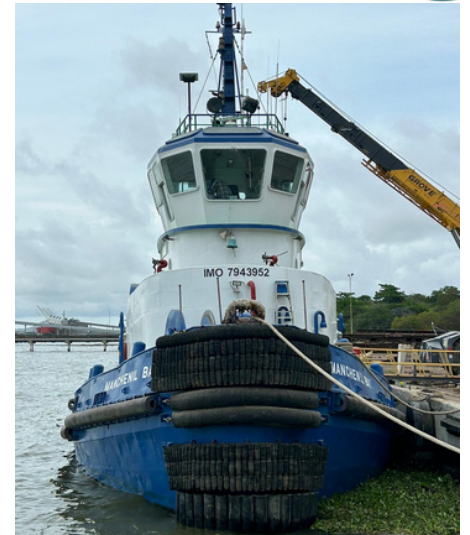
Special Thanks *to Our IT Team*

We extend our sincere gratitude to Víctor Iglesias, our *IT Manager* — who, alongside being an exceptional father, has led this project with unwavering dedication and passion — and to the entire *IT Team*.

Despite their many responsibilities, the team has demonstrated outstanding commitment and expertise in delivering a new website that exemplifies BMG's professionalism and dedication to excellence.

This digital platform reflects our ongoing pursuit of innovation and quality, as we continue to refine and enhance the user experience.

 *Thank you for sailing with us toward this new digital horizon!*



MANCHENIL BAY TUG BOAT

After undergoing scheduled maintenance and inspections, the Manchenil Bay, one of BMG's key harbor tugboats, has successfully completed its time in drydock in Cartagena, Colombia. The vessel is now fully certified and ready to resume operations, primarily stationed in St. Croix, USVI, where it supports harbor movements and towing services. This milestone reaffirms BMG's ongoing commitment to vessel safety, reliability, and operational excellence across the region.

SUCCESSFUL TRANSITION

Position Report Form Implementation



As part of **Borinken Marine Group's** ongoing efforts to improve internal processes and promote consistency across our maritime operations, a revised version of the *Position Report Form* was officially implemented on May 5, 2025, under the accompanying *Related Standing Order*.

This updated form replaces all prior versions and is designed to enhance the efficiency, clarity, and standardization of reporting practices across the fleet.

We are pleased to report that the implementation process has been smooth and well-received. The new format is now fully in use, and our teams have adapted effectively to the updated procedure.

The success of this transition reflects the professionalism and coordination of all personnel involved in its rollout. We are confident that this improvement will further support the safety, efficiency, and reliability that define **BMG's** operations.

For questions or additional clarification, team members may contact their respective supervisors or department leads.

Thanks Team 🚢 📧 🙌

We take this opportunity to express our sincere appreciation for your ongoing attention, professionalism, and dedication. As we all know, change is constant – nothing stands still. The only way to move forward and grow is through teamwork, adaptability, and a positive attitude.

Your response to the implementation of the new Position Report format has been exemplary.

Your commitment and responsiveness are a testament to the excellence that defines BMG's operations. Thanks to your efforts, this transition was carried out smoothly and efficiently across our fleet. Your cooperation makes the difference.

It is vital to upholding the high standards our clients and partners expect from Borinken Marine Group LLC. With you, we advance – and sail through every sea.

*Let's continue navigating
forward – together*

Thank You

DID YOU KNOW

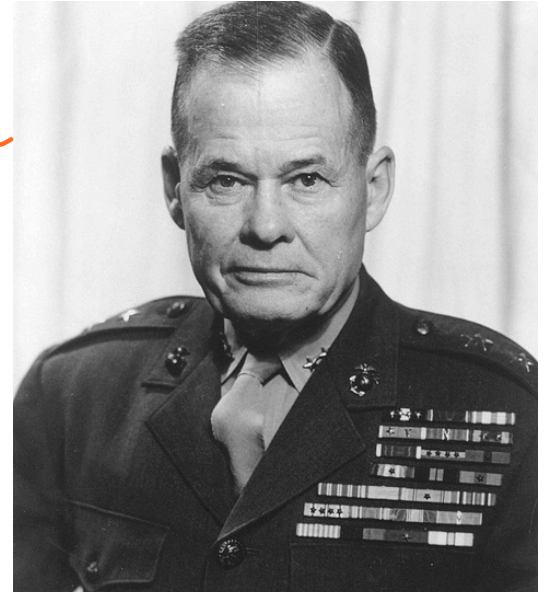


THE MOST FAMOUS MARINE:

Chesty Puller

Here's a more detailed look:

- A highly decorated and respected United States Marine Corps officer.
- Known for his bravery and leadership during World War II and the Korean War.
- Awarded five Navy and Marine Corps Medals for his service.
- Considered the most decorated and venerated Marine in the history of the Corps.



Chesty Puller (June 26, 1898 – October 11, 1971)

POPEYE

The Sailor Man with a Real-Life Backstory



Popeye



Frank "Rocky" Fiegel

We all know *Popeye* — the scrappy sailor who gains super strength from a can of spinach. But what many don't know is that this beloved cartoon character was inspired by a real person.

Popeye was created in 1929 by cartoonist E.C. Segar. While his world was fictional, his spirit was based on Frank "Rocky" Fiegel, a tough guy from Chester, Illinois. Rocky had a square jaw, smoked a pipe, and was always ready for a fight — but what really made him stand out was his big heart. Locals remembered him for sticking up for the underdog, helping those in need, and watching over neighborhood kids. His muscles may have shaped Popeye's look, but his kindness gave the character its soul.

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DID YOU KNOW



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POPEYE *The Sailor Man with a Real-Life Backstory*

Real-Life “Popeyes”

Over the years, the nickname “Popeye” has been given to individuals with extraordinary arms and strength. Some, like bodybuilder Sajad Gharibi (aka “The Iranian Hulk”), gained fame for their size and power. Others, like Kiril Tereshin, went viral for injecting oil into their arms in a dangerous attempt to recreate *Popeye’s* signature forearms — a practice strongly warned against by medical professionals.


From Comics to the Big Screen

In 1980, Popeye hit Hollywood in a live-action musical film starring Robin Williams. Filmed in Malta, the movie’s set still stands today as a tourist attraction called *Popeye Village*,

celebrating the character’s enduring appeal.

A Symbol of Seafaring Spirit

More than just a cartoon, *Popeye* embodies resilience, bravery, and loyalty — traits that resonate with the maritime industry. His grit, resourcefulness, and love for justice echo the core values of those who live and work at sea.

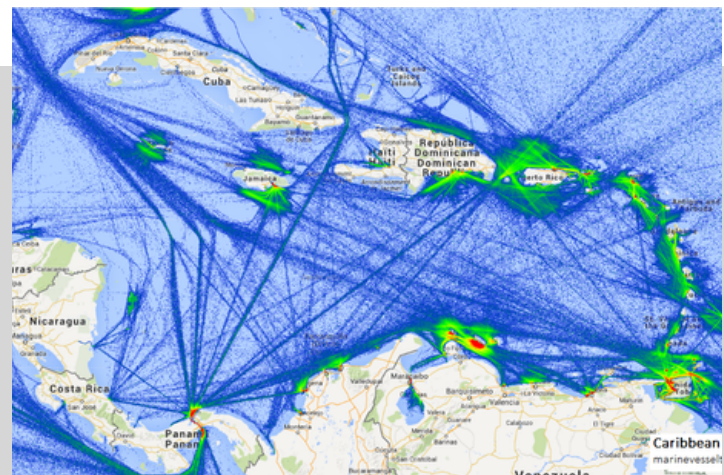
 So next time you crack open a can of spinach, give a sailor’s salute to the one and only *Popeye* — a maritime legend, both on and off the screen.

Based on publicly available cultural sources and historical records regarding E.C. Segar and the legacy of Popeye.

REGIONAL INSIGHT

The Caribbean Sea is one of the most active maritime corridors in the world

Every year, more than 50,000 vessels navigate through the Caribbean basin, making it a vital link between North, Central, and South America — and a crucial region for petroleum, aggregates, and container transport.



Caribbean Sea
www.marinevesseltraffic.com

Your Voice Matters: Feedback & Suggestions

At BMG, we value your opinions and ideas. Have suggestions?

We want to hear from you! Your input helps us grow and improve



Email your feedback: natya.lopez@bmg-pr.com