



NEWSLETTER

Relentless at Sea. Unshakable in Purpose

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FLEET NEWS: CAROLINA COAST TUG BOAT

Borinken Marine Group proudly announces the arrival of another powerful lady to our fleet: the Carolina Coast. P. 07

ANCHORED IN EXCELLENCE: JULIO RAMOS

This month, we honor Julio Ramos, Assistant Port Captain, for his dedication, leadership, and commitment to operational excellence. P. 04-05

NE'ENA: CHRISTENING CEREMONY

Two of our tugboats have reached important milestones: the HELEN successfully completed her first annual inspection, and the Don Tuto is now authorized for international waters. P. 08

[See article on page 3 →]

NE'ENA ARRIVED!





A MESSAGE FROM OUR EXECUTIVE STAFF

The arrival of **NE'ENA** is a historic milestone for Borinken Marine Group. Powerful and imposing, she now joins our fleet as a symbol of growth, resilience, and the future we are building together.

On October 30, 2025, we proudly celebrated her Christening Ceremony in Ponce, surrounded by our leadership, partners, and crew. It was a moment of pride and gratitude, marking not just the arrival of a new vessel, but the extraordinary teamwork that made it possible.

This achievement belongs to each of you. From our captains and port engineers to our operations, logistics, and support teams — your dedication, discipline, and passion are the true driving force of BMG. It is through your incredible work that we continue to expand, serve, and lead with excellence.

Together, we move forward stronger than ever. Because at BMG, we live by our words:

Relentless at Sea. Unshakable in Purpose.

With respect and gratitude,

Captain Rubén Iglesias – CEO & President
Captain Carlos X. Acosta – Vice President
Nelson Sánchez - Chief Financial Officer



WE ARE BMG



NE'ENA Arrived!

It has been almost a year – with seven long months in dry dock in Cartagena, Colombia – but the wait is finally over: NE'ENA has arrived.

Escorted by our tugboat Don Tuto, she completed her journey from Cartagena and made her entrance into the Port of Ponce, Puerto Rico. Just as we patiently waited for her, she now waits with the same determination to set sail – powerful, imposing, and unique in the waters of the Caribbean.

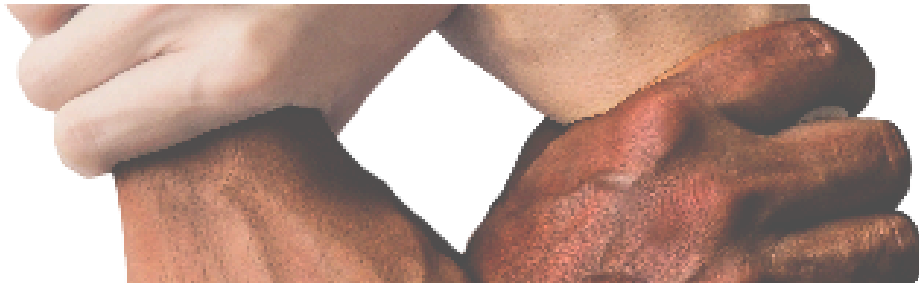
Behind her arrival lies the incredible effort of our captains, port engineers, operations, and support teams. Every decision, every adjustment, and every sacrifice along the way brought us to this moment. This achievement belongs to all of us.

And now, at rest in Ponce, she seems to know that once her journey begins, she will not stop – relentless, powerful, and destined to leave our mark on the sea.



“
...she seems to know
that once her journey begins,
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”



Incredible Work. Unstoppable Team

The arrival of NE'ENA marks a historic milestone for Borinken Marine Group – one that stands as a testament to the dedication, resilience, and unity of our people.

After months of planning, preparation, and sacrifice, NE'ENA has officially joined our fleet. Powerful and imposing, she is built for endurance and ready to serve Puerto Rico, the Caribbean, and beyond.

This achievement reflects what makes BMG unique: our people. From captains and port engineers to operations, logistics, and support staff, every effort combined to make this vision a reality. It is the relentless work of our team that transforms challenges into victories and dreams into milestones. NE'ENA's arrival is not just about expanding our fleet. It is about reaffirming who we are:

Relentless at Sea. Unshakable in Purpose.

WE ARE BMG... *Unstoppable as a Team.*

Together, we sail into the future-stronger, prouder, and ready for what's next.



Julio Ramos

Assistant Port Captain

At Borinken Marine Group, excellence is more than a standard – it is the anchor that guides us every day. Through “*Anchored in Excellence*”, we celebrate the individuals who embody our values and inspire us to reach new horizons. This month, our spotlight is on **Julio Ramos, Assistant Port Captain**.

In his role, Julio ensures that port operations run with precision, safety, and care. Known for his discipline and integrity, he bridges technical expertise with teamwork, supporting both our captains and crew to achieve seamless operations. His leadership strengthens efficiency and morale alike, making him an example of how dedication transforms into results.

Julio, how would you describe your responsibilities and their impact on BMG’s daily operations?

- *Demanding. My role requires constant attention to detail, coordination, and problem-solving. Every decision affects vessel readiness, safety, and the smooth execution of port operations. It’s a responsibility I take seriously, knowing it directly impacts the success of BMG’s daily mission.*

What originally motivated you to pursue a career in the maritime industry, and what brought you to BMG?

- *Since a very young age, the ocean has been a central part of my life. Growing up in La Parguera, I was always connected to the sea. In 1998, I decided to join the Navy, which I credit for most of my knowledge and hands-on experience. After serving for 10 years, a long-time childhood friendship with Captain Carlos X. Acosta led me to become part of the BMG family.*

What’s the most rewarding part of working with the fleet and our mariners?

- *Seeing a ship depart from port after days of hard work and preparation—it’s a moment of pride. It means everything came together, and the team’s efforts paid off. It’s a reminder of why we do what we do.*

How do you balance the demands of operations at port with the needs of the crew and staff?

- *Through constant communication and a lot of patience. It’s important to listen, stay organized, and always be available to support both the operation and the people behind it.*

What qualities do you believe are essential for someone in your position to succeed?

- *Patience and strong character. You need to stay calm under pressure and be firm when making decisions. Respect, resilience, and consistency go a long way in this environment.*

Describe a moment at BMG when you felt proud of your contribution to the company.

- *Every day is special in this industry. Each day brings a different challenge, and overcoming those challenges is a source of daily pride. It’s not just one moment—it’s the ongoing effort that makes me proud.*

How do you see your role supporting the vision of the company?

- *By always finding solutions to every situation. I focus on resolving issues quickly and effectively to keep operations moving and support the company’s long-term goals.*

[Continued on Next Page →]



Anchored in Excellence JULIO RAMOS

Assistant Port Captain

[Continued previous page]

What lessons have you learned that you would like to pass on to young mariners?

- Pay attention to detail, always prioritize safety, and remember to put family first. Those principles have guided me throughout my career and continue to do so.

How important is communication between departments, and how does it affect daily operations?

- Communication is key. It's essential for success and maintaining a healthy work environment. When everyone is aligned, things flow smoothly, and we can face any challenge together.

Finally, what do our mantra "I AM BMG • WE ARE BMG" mean to you personally?

- "I am BMG" means that every day is a new day filled with challenges that I'm ready to face. It reflects pride, ownership, and commitment. It's about being part of something bigger than yourself—working together to move forward as one team.



In the photo: Julio Ramos, Assistant Port Captain, alongside his beloved family.

Julio's story reflects the very spirit of BMG - a culture where passion, responsibility, and teamwork drive us forward. He reminds us that behind every vessel and every mission, there are people anchored in excellence.

-Favorite color: White

-Favorite food: Pizza

-A movie you love: N/A

-Best thing in life: Being with my family

-Worst thing in life: Being away from my family

-Hobby, something you love doing: Going to the beach, fishing & ATV's

-A destination in your bucket list: Alaska

-A song that always lift your mood: Eye of the Tiger

-Something you can't live without: Coffee

-Your dream vacation: All inclusive resort and doing nothing in them

-Your dream car: 1974 Chevrolet Chevelle

-Favorite book: N/A

-Your greatest strength: Problem Solving

-A weakness you're working on: Giving Up Sweets


 A close-up photograph of the side of a dark grey barge. The name "NE'ENA" is painted in large, white, block letters. A green rope is visible on the right side of the barge.

NE'ENA: *A Name... A Meaning*

Every vessel in our fleet carries more than steel and strength — each carries a name with purpose. Our newest barge, **NE'ENA**, is no exception.

The name **NE'ENA** has its origins in Native American culture, where it carries the meaning “**POWERFUL.**” Historically, this word reflects traditions that honored strength, resilience, and determination — qualities deeply respected and passed down through generations.

By carrying this name, **NE'ENA** becomes more than a vessel. She is a symbol of endurance, a reflection of inner strength, and a reminder of the values that guide us at Borinken Marine Group.

As she joins our fleet, **NE'ENA** represents the power to face challenges, the resilience to overcome obstacles, and the purpose to move forward.

Her name is not just painted on her hull — it is anchored in her spirit, and in ours.

Relentless at Sea. Unshakable in Purpose.

Highlight – NE'ENA's Makeover



NE'ENA: Powerful. Imposing. Unstoppable.

Every great vessel carries a story — and **NE'ENA's** includes a remarkable transformation.

After spending seven months in dry dock in Cartagena, Colombia, **NE'ENA** underwent a complete renewal that prepared her to join the **BMG** fleet stronger than ever.

Don't miss our next edition!

We'll share exclusive before & after photos of **NE'ENA's** journey in dry dock — a behind-the-scenes look at the work, dedication, and craftsmanship that brought her back to life.



FLEET NEWS

NE'ENA & CAROLINA COAST: *A Powerful Combination*

The christening of our newest barge, **NE'ENA**, also highlights her partnership with the tugboat **Carolina Coast**, forming a combination that embodies power, history, and resilience.

A Tug with a Legacy

Built in 1970, the **Carolina Coast** has a remarkable history under several names, including Ashley Hale and Falcon. In 2014, she was renamed **Carolina Coast** after being acquired by Dann Marine Towing Company.

Recent History

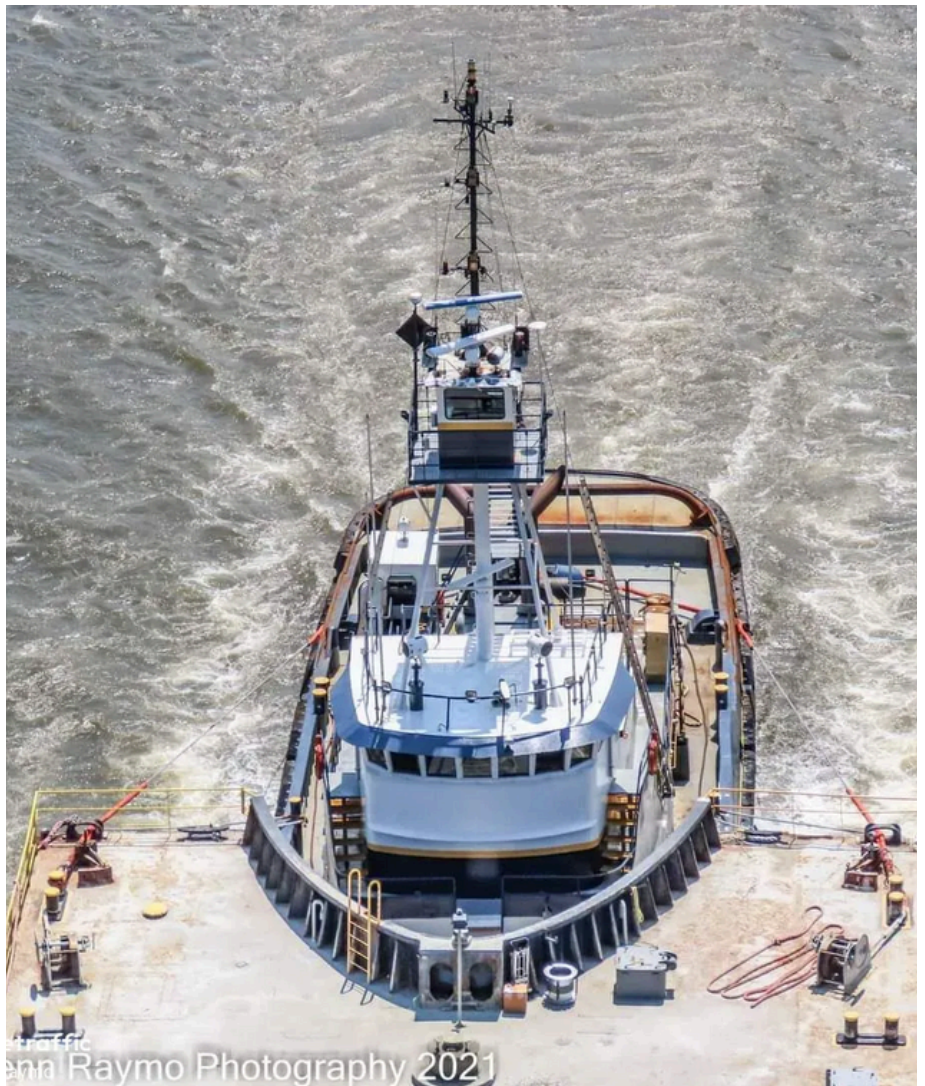
After decades of service, the **Carolina Coast** was laid up in Chesapeake City, Maryland in 2022. Today, her story continues in partnership with **NE'ENA**, supporting our fleet operations with the strength and reliability that only a vessel of her caliber can provide.

Together, **NE'ENA** and **Carolina Coast** represent more than steel and horsepower – they are symbols of endurance, renewal, and the relentless spirit of BMG.



Specifications

- Twin-screw tug
- 4,400 horsepower
- 112.7 feet in length
- Hull depth: 18.5 feet
- Gross tonnage: 196





Christening Ceremony of NE'ENA

On October 30, 2025, at 3:00 PM, Borinken Marine Group proudly celebrated the **Christening Ceremony of NE'ENA** at Pier 4, Port of Ponce, Puerto Rico. It was a day filled with pride, tradition, and gratitude, marking a new chapter in our company's history.

Surrounded by our executive leadership, partners, crew, and invited guests, the event honored not just the arrival of a vessel, but the collective effort that made it possible.

With ribbons, blessings, and celebration, NE'ENA was officially welcomed into service, ready to embark on her journey at sea.

A Symbolic Tradition

The christening of a vessel is more than a ceremony – it is a maritime tradition that carries meaning and hope. By naming and blessing NE'ENA, we affirm our trust in her mission and her role within the BMG fleet.

A Moment of Pride

For our team, the ceremony was a reflection of months of preparation, sacrifice, and commitment. It was also a reminder that behind every milestone are the people who make it possible.

As the bottle broke and the applause filled the air, NE'ENA was embraced not only as a vessel, but as part of the Borinken Marine Group family.

Relentless at Sea. Unshakable in Purpose.

WE ARE BMG.

Christening Ceremony of NE'ENA

The Meaning Behind Breaking the Champagne Bottle

The act of breaking a champagne bottle against a vessel's bow during a christening is a maritime tradition that dates back centuries.

Good Fortune & Protection: It symbolizes a blessing for the vessel, wishing her safe passages, calm seas, and protection for her crew.

New Beginnings: Just as champagne celebrates milestones, this ritual marks the vessel's "birth" into service and the start of her journeys.

Success at Sea: Mariners believe that if the bottle breaks cleanly on the first strike, it is a sign of luck and prosperity for the ship.

Carrying Tradition Forward: What began as offerings of wine or holy water in ancient times has evolved into today's champagne ritual, connecting modern shipping to centuries of maritime heritage. So, when the champagne bottle shattered on **NE'ENA's** bow at Pier 4, it wasn't just a celebration – **it was a blessing, a promise, and a proud moment in BMG's history.**

